

Roll No.

Total No. of Pages : 02

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MBA (2015 to 2017) (Sem.-3)

PROJECT MANAGEMENT

Subject Code : MBA-941

M.Code : 70749

Time : 3 Hrs.

Max. Marks : 60

INSTRUCTIONS TO CANDIDATES :

1. **SECTION-A** contains **SIX** questions carrying **FIVE** marks each and students has to attempt any **FOUR** questions.
2. **SECTION-B** consists of **FOUR** Subsections : **Units-I, II, III & IV**. Each Subsection contains **TWO** questions each carrying **EIGHT** marks each and student has to attempt any **ONE** question from each Subsection.
3. **SECTION-C** is **COMPULSORY** and consist of **ONE** Case Study carrying **EIGHT** marks.

SECTION-A

1. Why is it important to do a thorough and detailed job of needs identification?
2. What key issues have to be examined in a preliminary screening exercise?
3. Briefly explain how are projects different from ongoing operations? Illustrate.
4. Write a note on the bar charts as project planning tools.
5. Describe problems with traditional project scheduling techniques.
6. Briefly explain various project performance indicators.

SECTION-B

UNIT-I

7. List and describe several issues that pertain to each stage of the project life cycle.
8. Define project. Briefly explain the basic attributes of a project.

UNIT-II

9. “The traditional form of organization is not suitable for the management of projects”. Comment.
10. Briefly explain the different stages in the project selection decision.

UNIT-III

11. Briefly explain project execution plan and work break down structure.
12. Describe four ways in which a project's schedule is limited and how to deal with each limitation.

UNIT-IV

13. What is project audit life cycle? Also discuss the responsibilities of project evaluator.
14. Describe the different time horizons for project performance reporting. What should be reported concerning each and why?

SECTION-C

15. The normal and crash times and direct costs for the activities of a project are shown below :

| Activity | Time | | Cost | |
|----------|--------|-------|--------|--------|
| | Normal | Crash | Normal | Crash |
| 1-2 | 5 | 2 | 6000 | 9000 |
| 2-4 | 6 | 3 | 7000 | 10,000 |
| 1-3 | 4 | 2 | 1000 | 2000 |
| 3-4 | 7 | 4 | 4000 | 8000 |
| 4-7 | 9 | 5 | 6000 | 9200 |
| 3-5 | 12 | 3 | 16,000 | 19,600 |
| 4-6 | 10 | 6 | 15,000 | 18,000 |
| 6-7 | 7 | 4 | 4000 | 4900 |
| 7-9 | 6 | 4 | 3000 | 4200 |
| 5-9 | 12 | 7 | 4000 | 8500 |

- (a) Draw the network diagram.
- (b) Determine all normal and critical path.
- (c) Find the minimum cost project schedule if the indirect costs are Rs. 1000 per week.

NOTE : Disclosure of Identity by writing Mobile No. or Making of passing request on any page of Answer Sheet will lead to UMC against the Student.